

Businesses Related to Medical Services

Ref	Nature of Business	Operated By	% of Holding
1	Wellness Clinic	BDMS Wellness Clinic Co., Ltd.	100%
2	Manufacture of medicine, saline solutions and medical supplies	A.N.B. Laboratory Co., Ltd. <sup>(1)</sup>	100%
		The Medic Pharma Co., Ltd.	87.1%
		General Hospital Products PCL <sup>(2)</sup>	47.2%
3	Pharmaceuticals	Save Drug Center Co., Ltd <sup>(3)</sup>	100%
4	Medical Lab and Shared Services (Central Procurement)	National Healthcare Systems Co., Ltd. <sup>(4)</sup>	98.7%
		N Health Pathology Co., Ltd. <sup>(1)</sup>	95.0%
		N Health (Cambodia) Co., Ltd. (Cambodia) <sup>(5)</sup>	100%
		N Health Myanmar Co., Ltd. (Myanmar) <sup>(5)</sup>	60.0%
		N Health Novogene Genomics Co.,Ltd <sup>(6)</sup>	74.0%
5	Bio Molecular Lab	Bio Molecular Laboratories (Thailand) Co., Ltd.	95.0%
6	Information and Technology for Company and the Subsidiaries Shared Service	Greenline Synergy Co.,Ltd.	100%
7	Medical Evacuation	Bangkok Helicopter Services Co., Ltd <sup>(7)</sup>	100%
8	Catering and General Support for Company and the Subsidiaries	Irving Sheridan SE Co., Ltd. <sup>(8)</sup>	95.7%
		First Health Food Co., Ltd. <sup>(8)</sup>	95.8%
9	Land holding company in Cambodia	S.R. Property Investment Co., Ltd.	49.0%
		Siem Reap Land Investment Co., Ltd.	49.0%
		Phnom Penh First Property Co., Ltd	49.0%
10	Healthcare Business (Holding Company)	Royal Bangkok Healthcare Co., Ltd.	100%
		Bangkok Save Drug Co., Ltd.	100%
		BDMS Inter Pte. Ltd. (Singapore)	100%
		N Health Asia Pte. Ltd. (Singapore)	100%

Ref	Nature of Business	Operated By	% of Holding
11	Training	BDMS Training Co., Ltd.	100.0%
12	Health Insurance	Bangkok Health Insurance Co., Ltd.	99.99%
		Bangkok Premier Insurance Co., Ltd.	100%
13	Accounting	BDMS Accounting Co., Ltd.	100%
14	Property Management	BDMS Property Management Co., Ltd.	100%
15	Hotel	BDMS Wellness Resort Co., Ltd.	100%
16	Health Innovation	Digital Health Venture Co., Ltd. <sup>(8)</sup>	95.8%
17	E-Commerce	Health Plaza Co., Ltd. <sup>(9)</sup>	100%
		Samawat Health Co., Ltd. <sup>(10)</sup>	57.5%

**Remark:**

(1) Held by Royal Bangkok Healthcare Co., Ltd.

(2) 46.88% held by Royal Bangkok Healthcare Co., Ltd. and 0.33% held by The Medic Pharma Co., Ltd.

(3) Held by Bangkok Save Drug Co., Ltd.

(4) 74.02% held by BDMS, 21.04% held by Samitivej PCL and 4.93% held by BNH Medical Centre Co., Ltd.

(5) Held by N Health Asia

(6) Held by National Healthcare Systems Co., Ltd.

(7) 87.25% held by BDMS, 12.75% held by Royal Bangkok Healthcare Co., Ltd.

(8) Held by Samitivej PCL

(9) 96.15% held by BDMS and 3.85% held by Royal Bangkok Healthcare Co., Ltd.

(10) Held by Digital Health Venture Co., Ltd.