Businesses Related to Medical Services

Ref	Nature of Business	Operated By	% of Holding
1	Wellness Clinic	BDMS Wellness Clinic Co., Ltd.	100%
2	Manufacture of medicine, saline solutions and medical supplies	A.N.B. Laboratory Co., Ltd. (1)	100%
		The Medic Pharma Co., Ltd.	87.1%
		General Hospital Products PCL (2)	47.2%
3	Pharmaceuticals	Save Drug Center Co., Ltd (3)	100%
4	Medical Lab and Shared Services (Central Procurement)	National Healthcare Systems Co., Ltd. (4)	98.7%
		N Health Pathology Co., Ltd. (1)	95.0%
		N Health Cambodia Pte.Ltd. (Cambodia) (5)	100%
		N Health Myanmar Co., Ltd. (Myanmar) (5)	60.0%
		Novogene N Health (Thailand) Co., Ltd. (8)	30.0%
5	Bio Molecular Lab	Bio Molecular Laboratories (Thailand) Co., Ltd.	95.0%
6	Information and Technology for Company and the Subsidiaries Shared Service	Greenline Synergy Co.,Ltd.	100%
7	Medical Evacuation	Bangkok Helicopter Services Co., Ltd (6)	100%
8	Catering and General Support for Company and the Subsidiaries	Irving Sheridan SE Co., Ltd. (7)	95.7%
		First Health Food Co., Ltd. (7)	95.8%
9	Land holding company in Cambodia	S.R. Property Investment Co., Ltd.	49.0%
		Siem Reap Land Investment Co., Ltd.	49.0%
		Phnom Penh First Property Co., Ltd	49.0%
10	Healthcare Business (Holding Company)	Royal Bangkok Healthcare Co., Ltd.	100%
		Bangkok Save Drug Co., Ltd.	100%
		BDMS Inter Pte. Ltd. (Singapore)	100%
		N Health Asia Pte. Ltd. (Singapore)	100%

Ref	Nature of Business	Operated By	% of Holding
11	Training	BDMS Training Co., Ltd.	100.0%
12	Health Insurance	Bangkok Health Insurance Co., Ltd.	99.99%
		Bangkok Premier Insurance Co., Ltd.	100%
13	Accounting	BDMS Accounting Co., Ltd.	100%
14	Property Management	BDMS Property Management Co., Ltd.	100%
15	Hotel	BDMS Wellness Resort Co., Ltd.	100%
16	Health Innovation	Digital Health Venture Co., Ltd. (7)	100%
17	E-Commerce	Health Plaza Co., Ltd.	100%

Remark:

(1) Held by Royal Bangkok Healthcare Co., Ltd. ("RBH")

(2) 46.88% held by RBH and 0.33% held by Med

(3) Held by Bangkok Save Drug Co., Ltd.

(4) 74.02% held by BDMS, 21.04% held by Samitivej PCL and 4.93% held by BNH Medical Centre Co., Ltd.

(5) Held by N Health Asia

(6) 87.25% held by BDMS, 12.75% held by RBH

(7) Held by Samitivej PCL

(8) Held by National Healthcare Systems Co., Ltd.